

PBSA MULTI FAMILY BTR AFFORDABLE HOUSING  
SINGLE FAMILY BTR CO-LIVING SENIOR LIVING  
**INVESTMENT & PARTNERSHIPS**  
**OPERATIONAL EXCELLENCE**  
PLACE-SHAPING & SOCIAL VALUE

SPACE<sup>+</sup>

# ALT/RESI

1 MAY 2025 EVENTS AT NO 6 ALDGATE, LONDON

UK

where resi investors, developers,  
councils & advisors meet



Anna Strongman (University of  
Oxford Development)

Keynote



Tim Heatley (Capital & Centric)

Keynote

**4TH** ANNUAL  
EVENT

**#ALTRESI**

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# A 'much-loved event'

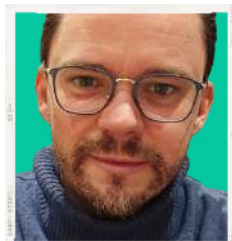
“ —

**ALT/RESI UK** is the UK's world-class alternative residential event; bringing together investors, developers and advisors in Build to Rent, Student Housing, Later Living, Co-Living and Affordable Housing.

It's where **big ideas** are shared and norms are challenged. Our **Tribes** ensure that you have meaningful conversations and create new connections. Serendipity hard-wired.

I'm proud that ALT/RESI UK is a **much-loved event**. Because this is a time of need; a need to collaborate, to think - and do - differently. We need to **Get Britain Building**.

So get your squad together and join us. **Let's shape the future of UK resi together.**

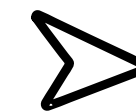


**Rob Marten**  
Co-Founder  
**SPACE+**

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## Who Attends?



### DEVELOPERS



BUILD TO RENT



PBSA



LATER LIVING



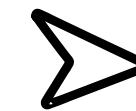
CO-LIVING



AFFORDABLE



HOUSE BUILDERS



### INVESTORS



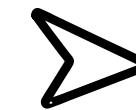
FUNDS



LPS



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tp bennett

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#### Media Partner





# Meet the Co-Hosts

“ —

The programme is packed with ‘Co-Hosts’. These are Keynotes, Panellists, Tribe Hosts & Co-Hosts.

By seeding each session with investors, developers and councils, we ensure the highest quality of conversation.



**Neall De Beer**  
Co-Founder  
**SPACE+**

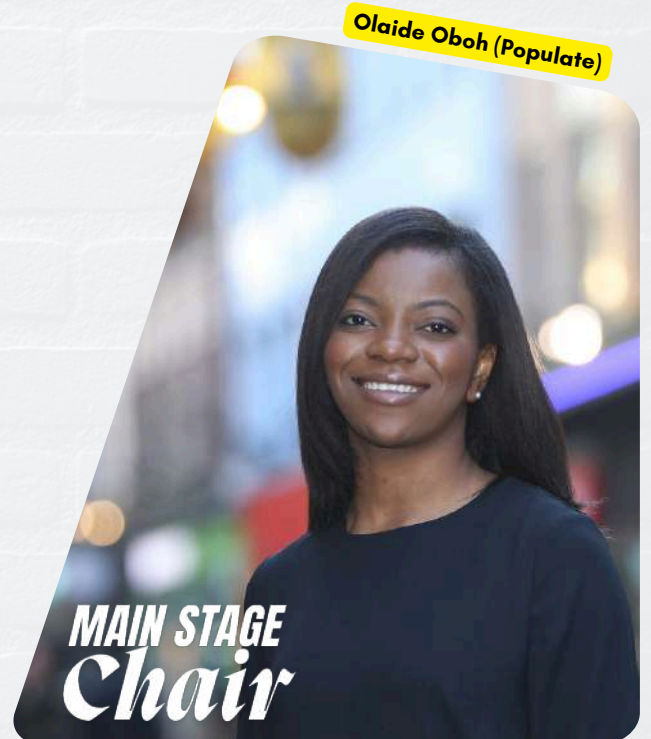
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Adam Scott, Founder & Creative Director, **FreeState**  
Alastair Mullens, Managing Director - Residential, **Canary Wharf Group**  
Alex Pease, CEO, **Watkins Jones**  
Aleks Morrison, Operations Director, **Goodstone Living**  
Ali Reza Ravanshad, Founder & CEO, **DANDI**  
Andrew Milsom, Sector Lead - Alternative Residential, **NHBC**  
Anil Khera, CEO, **Node**  
Anna Strongman, CEO, **Oxford University Development**  
Ashley Perry, Acquisitions Director, Multifamily, **Apache Capital**  
Ben Fry, Affordable Housing Fund Director, **Thriving Investments**  
Carl White, Investment Director, **Goodstone Living**  
Celia Harrison, Investment Director, Property Funds, **Bridges Fund Management**  
Dan Batterton, Head of Residential, **LGIM**  
Danny Ruler, Business Development Manager, **EE**  
Danielle Bayless, COO, **Quintain Living**  
DJ Dhananjai, Chief Investment Officer, **Edmond De Rothschild REIM**  
Damien Sharkey, Managing Director, **HUB**  
David Marr, Central Operations Director, **UNITE Students**  
Debra Yudolph, Founder and CEO, **SAY Property Consultants**  
Ed Ellerington, CEO, **Packaged Living**  
Eleanor Fienes, Director of Asset Management, **Packaged Living**  
Grace Oyeunmi Oyesoro, Head of Operations, **Quintain Living**  
Guy Nixon, CEO, **Native Communities**  
Hanna Afolabi, Founder, Mood & Space / **BWRE [Black Women in Real Estate]**  
Helen Brett, Business Development Manager, **EE**  
Helen Hamilton, Head of Sector Development - Residential, **Saint-Gobain**  
Henry Morris, Managing Director, **MGT Investment Management**  
Ian Rae, Corporate Director - Regeneration, Planning & Delivery, **LB of Waltham Forest**  
Ira Panova, Director, **CPPIB**  
Jack Burnham, Head of Affordable Housing, **Octopus Real Estate**  
Jai Patel, Managing Director, **ICG**  
Jermaine Browne, Co-Founder & CEO, **Re:shape**  
Jo Guite, Business Development Manager, **EE**  
Joe Flaherty, Director, **Beaufort Capital**  
John Diedrich, Founder & CEO, **Elva Ventures**  
John German, MD, Alternative Investments, **Invesco Real Estate**  
John Nettleton, Group Property & Partnerships Director, **Audley Group**  
Johnny Caddick, CEO, **Moda Living**  
Katherine Rose, **VervLife**  
Kevin Beirne, Head Of Retirement, **Octopus Real Estate**  
Kevin Watson, Operations & Commercial Director, **PLATFORM\_**  
Laura Stone, COO, **Greecore Homes**  
Lee Coward, VP Investments, **Oxford Properties Group**  
Limor Shklaz, European Housing & Alternatives Director, **Nuveen Real Estate**  
Liz Hamson, Founder & Editor in Chief, **BE News**  
Marcus Hodges, COO, **Birchgrove**  
Mark Woodrow, COO, **Packaged Living**  
Michela Hancock, Managing Director, **Greystar**  
Nick Rutherford, Co-Founder, **tp Bennett**  
Niki Kryiacou, Sector Lead - BTR, **NHBC**  
Olaide Oboh, Director, **Populate**  
Olivia Harris, CEO, **Dolphin Living**  
Oscar Kingsbury, Executive Director, Portfolio Management, **PGIM**  
Penny Cameron, Head of Development, **URW**  
Rebecca Taylor, Managing Director of Multi-Family, **Long Harbour**  
Richard Simpson, CEO, **Olympian Homes**  
Rob Bristow, Director of Climate, Planning and Transport, **LB of Lambeth**  
Robbie Nightingale, Development Director, **Re:shape**  
Sripriya Sudhakar, Director of Planning & Building Control, **LB of Tower Hamlets**  
Stewart Knight, Acquisitions Director, **PLATFORM\_**  
Svitlana Gubriy, Head of Indirect Real Assets, **abrdn**  
Syreeta Robinson-Gayle, Head of Affordable Housing, **Barratt London**  
Thomasin Renshaw, Chief Development Officer, **Pocket Living**  
Tim Heatley, Co-Founder, **Capital & Centric**  
Tim Reid, Customer Relationship Director, **NHBC**  
Tom Goodall, Chief Executive Director, **Related Argent**  
Tom Rix, COO, **Student Castle**  
Victoria Manston, **HUB**  
Will Atkinson, Chief Investment Officer, **Empiric Student Property**



**Dan Batterton (LGIM)**



**Olaide Oboh (Populate)**

**MAIN STAGE  
Chair**



**Dean Ravell (SPACE+)**

“ —

If your colleague is on the programme, ask them for their discount code or email me at [dean@space-plus.org](mailto:dean@space-plus.org)



# Find *your* Tribe

## What's a Tribe?

A Tribe is simply an oval of chairs. With a topic and agenda set by the Host & Co-Hosts. No technology. No distraction.

## Why are they loved?

Because they create meaningful engagement. It's a dialogue between peers. So you come away understanding what people **really** think. And therefore who you want to continue the conversation with afterwards.



REGISTER NOW



“—  
The event had a really energetic feel!

Olivia Harris (Dolphin Living)





# a.m./agenda

8:45 REGISTRATION

9:30 CHAIR'S OPENING

CHAIR



**Olaide Oboh**  
Populate

9:35 KEYNOTE INTERVIEW

**The Case for Mission Based Real Estate**

HOST



**Olaide Oboh**  
Populate

KEYNOTE



**Anna Strongman**  
University of Oxford Development

“

Declaring itself a 'mission-driven' government, Labour set its focus on the first of its five missions – to kick start economic growth. But what if our places and developments are 'mission based' too? The real estate industry has to evolve its thinking to rise to this challenge...

10:05 PANEL

**Global Capital & UK Residential**

HOST



**Liz Hamson**  
BE News

PANELLISTS



**Lee Coward**  
Oxford Properties



**Rebecca Taylor**  
Long Harbour



**John German**  
Invesco



**Ira Panova**  
CPPIB

“

There's hope, and there's reality. So what's investor-ready now? What needs time? And what levers need to be pulled in each resi sub-sector?

10:40 NETWORKING BREAK

11:10 PANEL

**The Great Viability Conundrum**

HOST



**Tim Reid**  
NHBC

PANELLISTS



**Tom Goodall**  
Related Argent



**Thomasin Renshaw**  
Pocket Living



**Dan Batterton**  
Legal & General



**Michela Hancock**  
Greystar

“

With inflation stabilising, build costs easing and investor confidence growing are projects becoming more viable? Or do we keep the powder dry?

NHBC

11:45

## PBSA TRIBE

**Supply Crunch, Incentives & Getting Beds Built**

HOST



**Danny Ruler**  
EE

CO-HOSTS



**Will Atkinson**  
Empiric



**Svitlana Gubriy**  
abrdn



**Richard Simpson**  
Olympian Homes



**Tom Rix**  
Student Castle



**John Diedrich**  
Elva Ventures

EE

## CO-LIVING TRIBE

**Co-Living 2.0 - What's different in the second wave?**

HOST



**Nick Rutherford**  
tp Bennett

CO-HOSTS



**Jermaine Browne**  
Re:Shape Co-Living



**Mark Woodrow**  
Packaged Living



**Victoria Manston**  
HUB



**Ali Reza Ravanshad**  
DANDI



**Katherine Rose**  
VervLife

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## MFH BtR TRIBE

**Where next? Lower cost, Amenity-light? Or 'new' cities?**

HOST



**Helen Brett**  
EE

CO-HOSTS



**Alastair Mullens**  
Canary Wharf Group



**Guy Nixon**  
Native Communities



**Carl White**  
Goodstone Living



**Stewart Knight**  
PLATFORM\_



**Alex Pease**  
Watkins Jones



**Rebecca Taylor**  
Long Harbour



**Henry Morris**  
MGT IM

EE

## SFH BtR TRIBE

**Capability meets Capital in the Search for Scale**

HOST



**Debra Yudolph**  
SAY Property Consultants

CO-HOSTS



**Oscar Kingsbury**  
PGIM



**Ed Ellerington**  
Packaged Living



**Limor Shklaz**  
Nuveen

## LATER LIVING TRIBE

**Will the floodgates open in 2025/26?**

HOST



**Jo Guite**  
EE

CO-HOSTS



**John Nettleton**  
Audley Group



**Celia Harrison**  
Bridges Fund MGMT



**Joe Flaherty**  
Beaufort Capital



**Kevin Beirne**  
Octopus Real Estate

EE

# p.m./agenda


12:45 NETWORKING LUNCH

1:45


INVEST TRIBE


What's viable today? And what levers need to be pulled for tmrw?


HOST


 Ashley Perry  
Apache Capital


CO-HOSTS


 John German  
Invesco


 Svitlana Gubriy  
abrdn

 DJ Dhananjai  
Edmond De Rothschild REIM

 Alex Pease  
Watkins Jones

 Celia Harrison  
Bridges Fund MGMT

 Jai Patel  
ICG

 Lee Coward  
Oxford Properties Group

NHBC

PLAN TRIBE

Partnerships for Affordable Housing

HOST

 Andrew Milsom  
NHBC

CO-HOSTS

 Olivia Harris  
Dolphin Living

 Sripriya Sudhakar  
LB of Tower Hamlets

 Ian Rae  
LB of Waltham Forest

 Rob Bristow  
LB of Lambeth

 Ben Fry  
Thriving Investments


 Jack Burnham  
Octopus Real Estate

 Syreeta Robinson-Gayle  
Barratt London


OPERATE TRIBE


Service Delivery, Operational Wins & Customer Love


HOST


 Marcus Hodges  
Birchgrove


CO-HOSTS

 Aleks Morrison  
Goodstone Living

 David Marr  
UNITE Students

 Eleanor Fiennes  
Packaged Living

 Kevin Watson  
PLATFORM\_

 Grace Oyeunmi Oyesoro  
Quintain Living

PLACE TRIBE

Social Value, Infrastructure & Place-Shaping

HOST

 Debra Yudolph  
SAY Property Consultants

CO-HOSTS

 Thomasin Renshaw  
Pocket Living

 Hanna Afolabi  
BWRE & Mood & Space

 Penny Cameron  
URW

 Laura Stone  
Greencore Homes

2:50 NETWORKING BREAK

3:10

KEYNOTE INTERVIEW

Re-Lifing unloved land and buildings

HOST

 Adam Scott  
FreeState

KEYNOTE

 Tim Heatley  
Capital & Centric

3:40

PANEL

Rental Living in Mixed-Use Recipes

HOST

 Damien Sharkey  
HUB

PANELLISTS

 Johnny Caddick  
Moda Living

 Grace Oyeunmi Oyesoro  
Quintain Living

 Guy Nixon  
Native Communities

4:30 NETWORKING DRINKS @ LEMAN STREET TAVERN

SAINT-GOBAIN

VIP THINKTANK

Re-Evaluating Asset Performance Criteria





## PBSA Tribe

The PBSA sector continues to be defined by an acute supply and demand imbalance, says CBRE. But with so many older assets, is it retrofit or new build that's going to garner investor interest? An exciting sector with a great medium-term outlook.



## INVEST Tribe

06

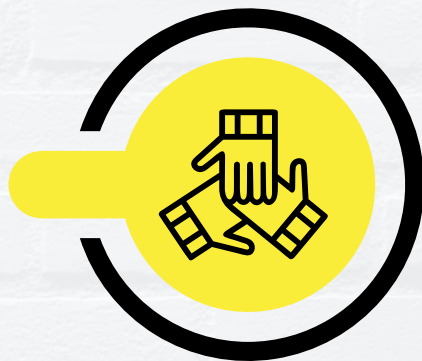
'Viability' is the word of alternative resi in 2025. Because there's hope, and there's reality. So what's investor-ready now? What needs time? And what levers need to be pulled in each resi sub-sector?



tp bennett

## Co-Living Tribe

The Co-Living sector is growing, underpinned by a substantial and varied demand pool, says Savills February 2025 report. But what's different about Co-Living 2.0? And are investors on board?



a.m./sectoral tribes

## PLAN Tribe

NHBC

A substantial divergence in the policy landscape at the borough level creates challenges for developers and councils. But not insurmountable. With the right partnerships, can we get Britain Building?



## Multi-Family BtR Tribe

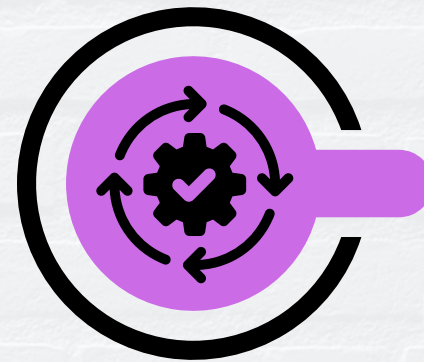
Where do we go from here? Explore further geographically? Or go for the amenity-light affordable segment? Or neither? Or both? There's room for all....right?



## OPERATE Tribe

08

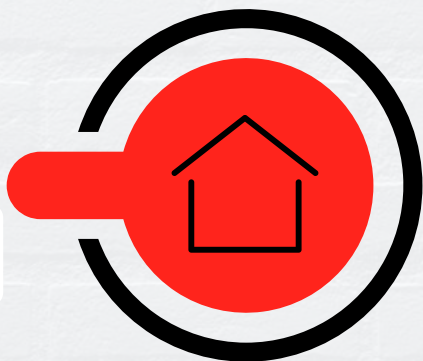
'The winners and losers of alternative resi will be defined by excellence in service delivery. Operational gurus will, when the supply-demand imbalance settles, prevail. What's working? What's not? And how do we win hearts and save ££?



04

## Single-Family BtR Tribe

Single Family is the darling of resi. But are there more matches between capabilities and capital out there? How do we reach scale? And for how long are housebuilders a source of bonus stock?



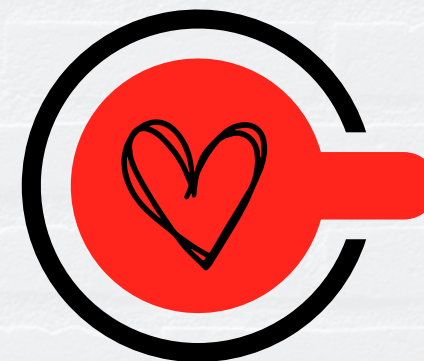
# Each Tribe's 'Vibe'

p.m./thematic tribes

## PLACE Tribe

09

Social Value and place-shaping are inherently entwined. But proving near impossible to measure. How do we shift from social value rhetoric to clear and meaningful outcomes?



## Later Living Tribe

The retirement sector is receiving high levels of interest from investors. But is the management and operating expertise there yet at scale? And what needs to happen to see the investment floodgates open?



## IMPACT Tribe

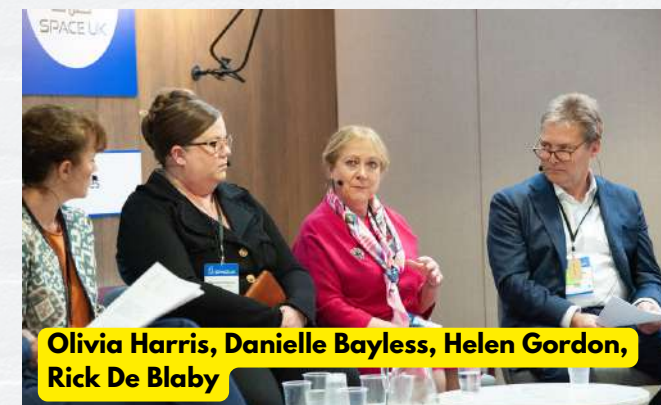
10

Commercial to resi is more than a pragmatic solution to the housing crisis – it's an opportunity to breathe new life into cities. But what are the practical and financial challenges in repurposing? And how do we overcome them?





# In pictures





# Become *a* Sponsor

We can help you with...

## THOUGHT-LEADERSHIP

- Host at Keynote Interview, Panel or Tribe

## BRAND AWARENESS

- Attach your brand to your topic of choice
- Awesome onsite branding opportunities

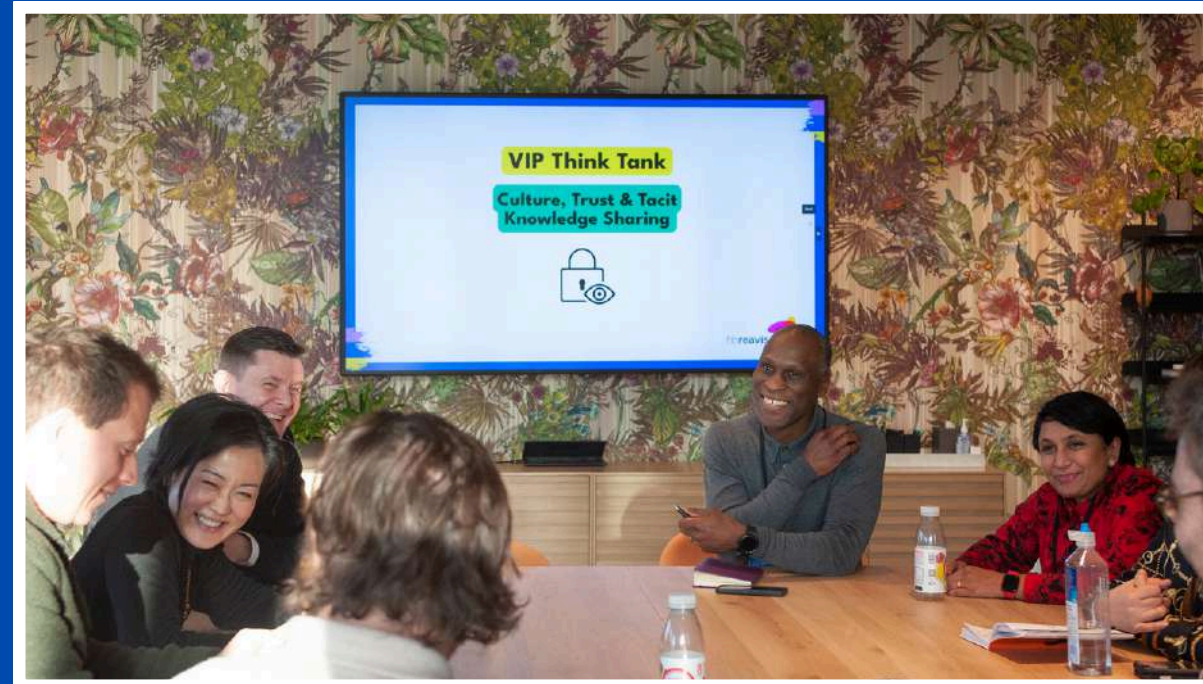
## BUSINESS DEVELOPMENT

- Host a VIP Thinktank or Dinner
- Hire a Corporate Box for meetings

Contact



**Adrian Dunphy**  
Commercial Director  
**SPACE+**



Headliners & Partners get their logo on the stage backdrop; a huge backlit screen

Hosting VIP Thintanks connects you mieanginfully to your target market

Hosting a session gives you instant cred



# Book early/Pay less

QUANTITY	SUPER EARLY BIRD (ENDS 7 FEBRUARY)	EARLY BIRD (ENDS 7 MARCH)	STANDARD RATE (ENDS 18 APRIL )	LATE RATE (19 APRIL - EVENT DAY)
1 Ticket	£399	£499	£599	£699
2 Tickets	£798	£998	£1198	£1398
3 Tickets	£967.60	£1197.60	£1437.60	£1677.60
4 Tickets	£12760.80	£1596.80	£1916.80	£2236.80
5 Tickets	£1596	£1996	£2396	£2796
6 Tickets	£1915.20	£2395.20	£2875.20	£3355.20
7 Tickets	£2234.40	£2794.40	£3354.40	£3914.40
8 Tickets	£2553.60	£3193.60	£3833.60	£4473.60



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